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SUMMER 2013

The Journal of the Canadian Institute of Quantity Surveyors
Le Journal de l’Institut canadien des économistes en construction

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On cover – 1st photo: Left to right: new PQS member Guillaume Robitaille, Mrs. Diane Lemieux, President and CEO, Commission de la construction du Québec (CCQ), CIQS President Mark Russell and Jean Paradis, CIQS-Québec president

2nd photo: Jean Paradis, CIQS – Québec President speaking at the luncheon

3rd photo: Mark Russell congratulating Mark Gardin on accepting President medal

4th photo: Members of the CIQS – Quebec Board of Directors at the President’s dinner

5th photo: Craig Bye, Dave Burns and Wendy Hobbs

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President's Message

Bravo et Merci

Let me begin by quickly introducing myself. I am the son of an immigrant Italian who came to Canada in 1953 at the age of 19 with nothing more than a suitcase and $6 in his pocket to build a better life. He was a bricklayer by trade who eventually turned to carpentry and residential development with his brothers – and so in my youth, I was surrounded by building and construction in Halifax.

I knew at a young age I would make my career in construction and quite by accident discovered construction estimating and eventually quantity surveying. I was taught quantities by CIQS Past President Allen Willcocks and since graduating from NSIT in 1990, I have practiced quantity surveying and eventually turned to carpentry and residential development with his brothers – and so in my youth, I was surrounded by building and construction in Halifax.

I joined the Institute in 1996 and received my Professional Quantity Surveyor designation in 2003. In 2005, I volunteered to sit on CIQS Maritimes Board, in 2009 became CIQS Maritimes President and Representative on CIQS Council, was nominated 2nd Vice President in 2011 and in Montreal, began a new chapter in my CIQS journey.

And what more is there to say about the Montreal Congress and AGM except Bravo to CIQS Quebec who hosted a tremendous three day event filled with interactive technical sessions, engaging guest speakers, and a packed house Annual General Meeting where we were forced to switch venues due to fire regulations and an unexpected number in attendance.

I do not recall a recent CIQS AGM except Bravo to CIQS Quebec who hosted a tremendous three day event filled with technical sessions, engaging guest speakers, and a packed house Annual General Meeting where we were forced to switch venues due to fire regulations and an unexpected number in attendance.

Speaking of enthusiasm, the energy of our Quebec members was infectious. They are a passionate bunch, who care deeply about the profession, and it is not hard to see why their affiliate has grown by leaps and bounds in the last few years and have the potential to grow substantially more in the coming years. And a final AGM thank you and Merci to all the sponsors, who through their financial contributions, made this AGM nothing less than spectacular.

Looking forward to this year, Council will focus on three major tasks and all three come with no shortage of challenges and effort. Luckily for CIQS, Council participated in a facilitated strategic planning session last year to prioritize the workload and effectively achieve goals set by the Business and Long Range Plan for the next 2-5 years. The three items Council will focus on were at the top of the list of the plan.

Now that the bylaws have been ratified, there is still much more to do to finalize the governance structure of CIQS. The rules and regulations must be amended to reflect the new bylaws, new affiliate agreements will be finalized and signed, and CIQS will endeavour to draft up a template for the new affiliate bylaws in order to have the affiliate bylaws reflect the same language as the national bylaws. Once the affiliate bylaws are drafted, it will be up to each affiliate to make amendments to suit their own affiliate or provincial regulations. After these changes are addressed, undoubtedly there will be much more consistency from a governance and operational perspective amongst all the affiliates. Nick Pasquino will continue to guide Council throughout the process as CIQS Legal Council.

The second major focus will be to complete the website transition from the old system to the new. Although the new website has been running since March, there is still some work remaining to make the Content Management System (CMS) fully functional. It is interesting to note, the largest component of the website is the Content Management System (CMS) fully functional. It is interesting to note, the largest component of the website is the Content Management System (CMS) fully functional. It is interesting to note, the largest component of the website is the Content Management System (CMS) fully functional. It is interesting to note, the largest component of the website is the
Management System and it is something members do not even see when they go on the website. It is the so-called ‘backend’ where much of the administration and operations for membership data and the billing systems are maintained. This component is very complex and Council, CIQS administration, and our website provider are ensuring that this is working properly. Once this backend is complete CIQS can focus on finalizing the bilingual component of the site and ensure the content on the site is relevant and current.

It was impossible for anyone to predict the amount of effort the new website and CMS would have been back when we decided to forge ahead with an entirely new system. It was a hot topic of discussion when I first joined Council in 2009 and this Council will work tirelessly this year to complete this mandate giving us a world class website.

The third focus will centre on human resources of the Institute. As all our members should know, our Executive Director, Lois is an exceptional and extraordinary person who has dedicated the past 35 years to the administration of the Institute. She and Ishrat keep CIQS running on a daily basis but CIQS cannot continue to function in this manner. The workload and pace at which our administration operates is not sustainable and we need to assess and develop a strategic leadership succession plan including adding new positions such as a full time bilingual Education/membership Director, and a part-time webmaster. It would be great to deal with all three this year but fiscally, CIQS may be constrained, so proper evaluation is required. These three tasks will consume the majority of Council’s time but we will continue to move forward on all of the committees. I encourage members to read the Business and Long Range Strategic Plan developed by Council, facilitated by ACMES, and found on the website. This outlines Council’s objectives and priorities for coming few years.

In closing, I would like to express my excitement and confidence for your new Council to deliver on the tasks at hand and continue to manage the affairs of the Institute in a professional and forthright manner. If any member wishes to contact me to discuss any matters related to the Institute, you are welcome to email me at president@ciqs.org or call the Institute at toll free 1-866-345-1168.

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Did you know the CIQS is now on Twitter and LinkedIn? If you want to stay connected and contribute to discussions across Canada, follow us on Twitter or join our LinkedIn Group. We look forward to hearing from you.

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Message du Président

Bravo et Merci

Aisez-moi débuter en me présentant rapidement. Je suis le fils d’un immigrant italien qui vint au Canada en 1953 à l’âge de 19 ans avec rien de plus qu’une valise et 6 $ dans sa poche pour se construire une meilleure vie. Il était maçon de métier qui éventuellement se tourna vers la menuiserie et le développement immobilier avec ses frères - donc dans mon enfance j’étais entouré par le bâtiment et la construction à Halifax.


Et quoi de plus y a-t-il à dire du Congrès de l’AGA de Montréal sauf de dire Bravo à l’ICÉC du Québec qui fut l’hôte d’un événement de trois jours repli de sessions techniques intuitives, d’orateurs invités engagés, et d’une Assemblée générale annuelle remplie à craquer où nous étions forcés d’inversez les événements pour cause de règlements incendie et un nombre inattendu de participants.

Je ne me souviens pas d’une récente AGA où les membres avaient le choix entre quatorze sessions techniques réparties sur une journée et demie. Toutes les sessions étaient présentées par des experts sur les sujets et les domaines traités étaient tous adaptés à notre profession et à l’industrie de la construction.

À l’Assemblée générale annuelle, le Conseil accueillit Nick Pasquino, de Border Ladner Gervais, LLP, les conseillers juridiques de l’ICÉC, pour répondre aux questions traitant de la nouvelle loi canadienne sur les Corporations à but non lucratif ainsi que des nouveaux règlements proposés pour s’adapter aux changements requis par cette loi. Je fus très fier de nos membres pour leur participation tant sur le plan positif que professionnel lors des discussions sur la nouvelle réglementation. (Merci pour les traductions faites par Jean Paradis et Bertin Bois). Quand les votes furent comptés, le Conseil obtint un endossement unanime et le support des membres (a la fois présents et par procuration) faisant de cet événement un moment extraordinaire pour l’ICÉC comme association nationale, réaffirmant nos stratégies de marketing présentées par la firme Parcel, et renforçant l’équité et l’égalité pour tous les affiliées et membres à travers le Canada.

 Aussi, durant l’AGA, des titres de Fellow furent attribués à quatre membres distingués cette année. Félicitation et Bravo à John Splender, Jeff Logan, Hervé Couture et Roy Howes pour leur immense contribution à l’Institut. Le Gordon Paterson Award of Merit fut attribué à Mark Russell qui l’accepta de la même manière qu’il se présente toujours lui-même et a représenté l’Institut pour les neuf années passées - avec grâce, charisme, enthousiasme, et comme toujours avec le sourire. Bien fait Mark pour la reconnaissance de votre dévouement à l’Institut et en gardant la tradition de l’ICÉC, me laissant de grands souliers à chausser.

Parlant d’enthousiasme, l’énergie de nos membres du Québec était contagieuse. Ils sont un groupe passionné, qui a à cœur la profession et il est facile de comprendre pourquoi leur association affiliée a grandie par sauts et bonds au cours des dernières années et possède un potentiel de croissance substantiel dans les prochaines années. Et un grand merci pour l’AGA et au commanditaires qui par leur contribution financière ont rendu cette AGA rien de moins que spectacle.

Regardant plus loin cette année, le Conseil va se pencher sur trois tâches majeures et chacune des trois représente des défis et efforts. Par chance pour l’ICÉC, le Conseil a participé à une séance de planification stratégique l’an dernier afin d’établir les priorités des charges de travail et atteindre efficacement les buts fixés au Plan d’affaires et de stratégie à long terme pour les 2-5 prochaines années. Les trois éléments que Conseil va traiter sont en tête de liste du Plan d’action.

Maintenant que les statuts ont été adoptés, il reste beaucoup à faire pour finaliser la structure de gouvernance de l’Institut. Les lois et règlements doivent être amendés pour refléter les nouveaux statuts, de nouveaux accords avec les affiliées doivent être finalisés et signés, et l’ICÉC va amorcer la confection d’un canevas pour les nouveaux statuts des affiliées de façon à ce qu’ils comportent le même langage que les statuts nationaux. Lorsque les statuts des affiliées auront été rédigés, il appartiendra à chacune des affiliées d’y faire les amendements requis pour satisfaire leurs propres règlements ou ceux de leur province. Après que ces changements auront été complétés, il s’en suivra sans doute une plus grande consistance dans une perspective de gouvernance et d’opération au sein des affiliées. Nick Pasquino continuera à guider le Conseil tout au long du processus à titre de conseiller juridique de l’ICÉC.

Le deuxième point important sera de compléter la transition de l’ancien site...
internet vers le nouveau. Même si le nouveau site internet est en fonction depuis mars dernier, il reste du travail à faire pour rendre le Système de gestion du contenu (CMS) pleinement opérationnel.

Il est intéressant de noter que le plus important module du site internet est les Systèmes de gestion du contenu et qu’il est un élément que les membres ne voient pas lorsqu’ils accèdent au site internet. Il est en arrière plan où se situe l’essentiel des opérations et données administratives de gestion du membership et où le système de facturation est géré. Cette composante est très complexe et le Conseil, l’administration de l’ICÉC et notre pourvoyeur du site internet s’assurent qu’il opère efficacement. Lorsque ce module d’arrière plan sera complété, l’ICÉC pourra s’atteler à finaliser la composante bilingue du site et s’assurer que le contenu du site est pertinent et à jour.

À l’époque où nous avons décidé d’aller de l’avant avec un nouveau site internet, il était impossible pour quiconque de prévoir la quantité d’efforts à consacrer au nouveau site internet et à son Système de gestion du contenu. C’était un chaud sujet de discussion lorsque je me suis joint au Conseil en 2009 et ce Conseil continuera à travailler sans répit cette année à compléter ce mandat qui nous donnera un site internet de qualité mondiale.

Le troisième point sur lequel le Conseil travaillera porte sur les ressources humaines de l’Institut. Chacun des membres devrait savoir que Lois, notre Directrice exécutive, est une personne exceptionnelle et extraordinaire qui a consacré les trente-cinq dernières années à la gestion de l’Institut. Elle et
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Editor’s Message

Joshua Mutize, PQS

Construction Economist past, present and future

It gives me pleasure to write you about our special accomplishments for 2012/2013 and also my goals and objectives for next year. Below is a highlight of some our accomplishments:

• Implemented new online, mobile friendly version of Construction Economist.
• Increased advertising sales from 2011 to 2012 and again in the Spring 2013 issue from the Spring 2012 issue.
• Implemented and continued the use of ecosystem friendly paper that is Forest Stewardship Council certified and printing with vegetable oil based ink rather than petroleum based.
• Maintained consistency in content coverage with more diversified magazine content such as Construction Cost Index, Provincial tax changes and industry news.

I am excited that the new online, mobile friendly version of Construction Economist was received by readers and advertisers well and received awesome feedbacks. Thanks to our publisher, Craig Kelman & Associates, we continue to enhance delivery.

Through our CIQS/Kelman partnership, we have continued to attract more advertisers and as a result we continue to publish our magazine at low costs. Advertising sales increased last year and continued to increase again over the same period from Spring 2012 to Spring 2013.

The recent magazine publication featured a wide variety of articles that provides knowledge and inspiration to our profession. Some of the impactful articles were on the British Columbia and Prince Edward Island新 Tax law that was implemented on April 1, 2013. BC switched from PST to GST/HST, while Prince Edward switched from PST to GST/HST. We have been able to continue publishing metrics on Construction Cost Indices consistently, covering Permit metrics by province, Labour and major construction materials cost changes. This is an area where Construction Economist is starting to take leadership in the Canada Construction industry; second to none. We continue to seek articles on Building Information Model (BIM) advancement and how this impacts the role of the QS and Estimator in the future.

Now, I would like to draw your attention to the goal plans for next year:

• Continue expanding our magazine articles to include more diverse subjects in the following areas - online publishing, LEED Construction, BIM innovation.
• Continue developing partnerships with other Editors and journalists. Such relationships will help us continue to provide a quality product that is rich in information, tools and information for our clients and our services.
• Increase local chapters’ activities and also continue to partner with education institutions. We will work with our CIQS Education Director as well as local chapters’ Education coordinators to facilitate partnerships with professors.
• Work with local CIQS chapters’ newsletter editors to increase local industry news.
• Adapt to social media initiatives.

As part of the initiative to broaden our magazine, I am excited that Construction Economist is looking at expanding its tools, resources and enhancements that will help us all be fully engaged and drive meaningful and just-in-time reporting. Through this initiative, you will be able to receive periodical projects articles with real-time pictures and personal stories from the interviews and other contributors. Keep tuned more to come!

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The year in review

Although it appears that the past year has been relatively quiet on the education front, most of the time was spent updating our policies and procedures. The following is a summary of the education activities throughout the previous year:

The CIQS Examinations:
The final results of the 2012 examination sessions indicate a 71.50% pass rate and a 28.50% fail rate. This is 19% improvement over the 2011 results. This is the third year we are offering examinations in all subjects in examination session and it appears that we are back in the acceptable range of results expected for professional organizations.

The winner of the 2012 Frank Helyar Memorial Award (the highest mark above 75% in subject #302) is Ms. Amanda White of Beaver Bank, Nova Scotia.

The winners of the Buster Vermeulen Memorial Award (the highest mark above 75% in subject #308) are Mr. William Jones of Halifax, Nova Scotia and Mr. Justin Mercer of St. John’s, Newfoundland. This is the first time that we have a tie for this award.

TPE diaries and Industry Experience:
The following changes have been made to the TPE Diary and Industry Experience requirements:

- Reduction in the annual working hours from 1,920 to 1,800;
- The merger of four Optional Areas of Approved Experience;
- Reduction in the minimum number of hours required per Area of Approved Experience;
- Reduction in the number of Optional areas of Approved Experience for CEC & PQS;

Direct Finals Examinations:

Subject C304 – Contract Administration was added to the Direct Finals Examination for CEC.

Subject C309 – Development Economics was added to the Direct Finals Examination for PQS.

The pass mark for all Direct Finals Examination has been reduced from 70% to 60%.

The maximum number of attempts restriction for taking the Direct Finals Examinations has been removed.

Education Policy Guidance Notes:

All Education Policy Guidance Notes that were affected by the changes in 2) and 3) above have been revised.

Career Booklet:

The Career Booklet has been revised to reflect the changes in 3) and 4) above as well as the recent name changes to the Affiliates, recent MOU’s and miscellaneous errors/changes.

Memorandum of Interest with Seneca College:

For the last several years we have attempted to implement a Civil Division in our syllabus but were unable to move pass the original draft. We have been in contact with Seneca College in Toronto since December 2012 and have now signed a Memorandum of Interest (MOI) to work towards this. The signing took place at the CIQS – Ontario AGM on June 1, 2013. This MOI means that we will be able to have the syllabus for our Civil Engineering subjects completed and that Seneca College will be able to implement cost planning in their Civil Engineering program. We are also hoping that Seneca’s Civil Program will become fully accredited in the future.

Review of Jim Cuthbert’s book on Development Economics:

The final draft is currently being worked on and it is hoped that this book will be published in time for the November 2013 examination session.

Certification agreement with CCA:

We have been informed by the CCA that they wish to end the recent agreement by the end of 2013. The reason given is that they will be discontinuing the Senior Practitioner’s category by the end of 2013 and that will affect the automatic recognition of PQS as Gold Seal Certified Estimator upon application. In the March 2013 CIQS Council meeting, it was decided that we should continue negotiating with CCA to resolve this matter.

PAQS accreditation assessor:

During our final CIQS Council meeting for 2012/2013, just prior to the CIQS AGM, we received an urgent request from the PAQS Education & Accreditation Chair for an assessor for an accreditation assessment of Hong Kong University application. We are pleased to announce that Mr. Andrew Collins PQS(F) of CIQS – BC has been chosen as our assessor. Members may recall that Andrew was our assessor and was nominated the chair of the accreditation Committee for the first ever PAQS accreditation in 2010 for the Unitec Institute of Technology in New Zealand.
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ronnie@pelicanwoodcliff.com for the attention of Mr. Ronnie Mandowsky
The 54th CIQS Annual General Meeting (AGM) was held at the Intercontinental Hotel in Montreal, Quebec on June 13-15, 2013 and was hosted by CIQS – Quebec. The theme of the event was Governance and Construction Economics. The organizing committee, chaired by Past President, Herve Couture, is to be commended for organizing an excellent program. Isabelle Buisson, CIQS – Quebec Administrator, worked tirelessly to ensure the event’s success – well done!

The event was kicked off for Council on Thursday, June 13 with a Council meeting to review reports for the AGM to be held the next day and tidy up outstanding matters for the 2012/13 year. A full slate of technical sessions was offered in the French language on Thursday that was very well attended. Topics included:

- BIM for project management, cost and quality
- From the Cost of Material to Loss of Profit: Five Claims in Construction Contracts
- Environmental management, the reality of costs in 2013
- Legislative and Regulatory Modifications in the Construction Industry: What is the Impact for Companies
- New Standards of Integrity for Companies Dealing with the State
- Real Estate Financing
- Timber Revolution
- Contracting Procedures and Governance

A Welcome Reception was held Thursday evening which gave everyone an opportunity to renew acquaintances and make new friends.

Additional technical sessions were held on Friday, June 14. Friday’s topics included:

- Investment Perspectives in the Construction Industry – What does the Future Hold? (French)
- Better Capital Planning and Decision-Making: A Look at the Asset Management Strategies of our Commonwealth Cousins, Australia and New Zealand (French and English)
- 100-year Service-Life Bridge Decks using Low-Shrinkage High Performance Concrete (English)
- Will our Regulations in Terms of Public Performance Pass the Test? (French)
- SELECT Database and How to do Business with the Government of Canada (French)

The guest of honour at the Friday lunch was Mrs. Diane Lemieux, President and CEO of Commission de la construction due Quebec (CCQ). John Westeinde, P. Eng. was the keynote speaker at this lunch. He spoke about the New Guide on Cost Predictability of Construction Projects. To view a copy of this guide, please visit http://www.ccaacc.com/pdfs/en/CCA/Guide_to_Cost_Predictability.pdf.

The 54th CIQS Annual General Meeting was held directly following the lunch which was well attended by 63 members. Various committee and affiliated association reports were presented to the attendees in addition to a financial, registrar and new by-laws reports. A motion to accept the new CIQS By-laws was passed unanimously after some discussion.

The President announced that the following members were appointed as Fellows - Jeff Logan from CIQS – Ontario, John Spender from CIQS – Prairies and NWT, Herve Couture from CIQS – Quebec and Roy Howes from CIQS – BC. Mr. Couture and Mr. Howes were present to receive their Fellowship certificate in person.

Past President, Clive Evans presented the Gordon Pattison Award of Merit to Mark Russell.

It was announced that the 2014 CIQS AGM and Congress of Members would be held in Calgary, Alberta, June 20- 22, 2014.

The AGM concluded with Mark Russell turning the President’s medal over to the new President, Mark Gardin. Mark Gardin then presented a plaque of appreciation for serving as President to Mark Russell.

Following the AGM, the first meeting of the 2013/14 Council was held chaired by new President, Mark Gardin. The President welcomed the following new members to Council – Jacques Amelin as CIQS – Quebec representative, Craig Bye as CIQS – Ontario representative, David Dooks as CIQS – Maritimes representative and Matt Weber as CIQS – British Columbia representative. Returning members of Council include Past President, Mark Russell, David Burns, Vice President and CIQS – Prairies and NWT representative and CIQS Newfoundland and Labrador
representative Roy Lewis. David Lai will continue as CIQS Education Administrator, Joshua Mutize as Editor of the Construction Economist and Lois Metcalfe will continue as Executive Director. Ian Duncan, Past President, was co-opted to serve on Council to liaise between CIQS and PAQS.

The President’s dinner was held Friday evening at the hotel and, consistent with the entire congress, was also very well attended. The Clive Evans Living Golf Tournament was held on Saturday morning at the Meadowbrook Golf Tournament consisting of three foursomes. Clive Evans walked away (AGAIN!) with the trophy.

Four members (Roy Howes, Mark Gardin, Mark Russell and Steve Hadden) participated in the second annual AGM run through the streets of Montreal. This event is called ‘Russell Runners’ in honour of Mark Russell who organized the event.

On behalf of the CIQS, I would like to thank all delegates for attending, our sponsors for their financial support, our speakers for their time and insight and the Organizing Committee for their hard work. Without all of you, the event would not have been such an outstanding success.

CIQS is pleased to announce that the 2014 CIQS CONGRESS will be held in Calgary, Alberta and will be hosted by CIQS – Prairies and Northwest Territories. Details are currently being finalized; however, please note that the date of the congress will be June 20-22, 2014.

For information on Calgary please visit www.visitcalgary.com.
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MESSAGE DE LA PREMIÈRE MINISTRE

C’est aujourd’hui que s’ouvre le congrès national de l’Institut canadien des économistes en construction, et je suis heureuse de vous y souhaiter la bienvenue. Au cours des prochains jours, vous aurez l’occasion d’élargir votre réseau, d’échanger avec vos pairs, et de faire progresser vos connaissances ainsi que les intérêts de votre industrie.

Au moment où la société en a le plus besoin, vous êtes appelés à fixer les normes les plus strictes en matière d’économie des infrastructures. Vous faites en sorte que vos clients, tant publics que privés, aient le meilleur retour possible sur leurs investissements. Toutes et tous, soyez assurés que mon gouvernement reconnaît la valeur de votre travail et de vos réalisations.

La compétence et la rigueur de ses membres ont fait de l’Institut canadien des économistes en construction un acteur de choix pour tout projet de construction ou d’aménagement d’envergure. En plus de contribuer à notre prospérité collective, vous agissez dans le respect des règles du développement durable et selon un code d’éthique ferme. Je vous lève mon chapeau et salue votre sens du devoir et votre civisme.

Je vous souhaite, à toutes, à tous, un rassemblement des plus profitables.

PAULINE MAROIS

******

MESSAGE FROM THE PREMIER

I am pleased to welcome you to the grand opening of the national congress of the Canadian Institute of Quantity Surveyors. In the next few days, you will have the opportunity to expand your network, exchange with peers and advance your knowledge as well as the interests of the industry.

As society needs it most, you will be called upon to set the highest standards in infrastructure economics. You are ensuring that your clients – both public and private – are getting the best possible return on their investments. You may all rest assured that my government recognizes the value of your work and your accomplishments.

The competence and rigour of its members make the Canadian Institute of Quantity Surveyors a key player in any significant development or construction project. In addition to contributing to our collective prosperity, you respect the rules of sustainable development and a firm code of ethics. I tip my hat to you and salute your sense of civic responsibility and duty.

May you enjoy a very productive congress!
2013 CIQS AGM Recap

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8. [Image]
1. Mrs. Line Binet, PQS, volunteer for the Congress
2. Mark Russell receiving President’s plaque from incoming President, Mark Gardin
3. Bert Bois, David Lai, Ian Duncan, Gord and Lois Metcalfe and Roy Lewis
4. Mark Russell receiving Gordon Pattison Award of Merit from Past President, Clive Evans
5. Past Presidents, Guy Smith and Wayne Fitzpatrick at President’s Dinner
6. Speaker Mr. Luc Martin, CEGQ “Will our regulations in terms of public procurement pass the test?”
7. Steve Hadden, Daniel Alexander and Ian Wilkinson
8. New President Mark Gardin with Past Presidents, Mark Russell and Herve Couture
9. Sheri Thompson and Dave Burns
10. Gord Metcalfe with Past Presidents wives, Tracy Russell, Joyce Evans and Doreen Campbell
11. “Russell Runners” (Mark Russell, Roy Howes, Steve Hadden and Mark Gardin)
13. Delegates enjoying the President’s Dinner
14. Dave Burns, Isabelle Buisson and Herve Couture
IQS is pleased to announce that CIQS Council elected four new Fellows this year. Congratulations to:

Herve Couture from CIQS - Quebec
Roy Howes from CIQS – British Columbia
Jeff Logan from CIQS – Ontario
John Spender from CIQS – Prairies & NWT

Fellowship is an honour bestowed upon members for serving the Institute and their affiliated association in a meritorious capacity and contributing to the prestige and advancement of the profession through outstanding service and achievements.

Herve and Roy were present at the AGM in Montreal to receive their Fellowship certificate in person. Unfortunately Jeff and John were unable to attend to receive their certificate personally.

A leading Cost Consulting and Project Management firm requires the following candidates for its Montreal and Ottawa offices:

Junior, intermediate and senior level Q.S.’s, Estimators and Planners with experience on:

• Commercial and institutional projects
• Industrial projects (oil/gas, refineries, mining, metallurgical).

We offer competitive salaries, benefits, training and potential for growth. Relocation assistance will be provided. We sincerely thank all applicants, but only those candidates which meet our requirements will be contacted.

Please send resume in strictest confidence to: LCO - Construction and Management Consultants Inc.
Fax: 514-846-8913 | Phone: 514-846-8914 | E-Mail: MONTREAL@LCOGROUP.COM
On June 1, 2013, federal government tenders (tender notices and bid solicitation documents), currently on MERX, were moved to a Government of Canada website, Buyandsell.gc.ca/tenders.

No subscription required, free and anonymous single window access to federal government tenders and procurement data are some of the benefits of the new site.

The next issue of the Public Works and Government Services Canada, Acquisitions Branch newsletter, Procurement Today will describe some of the benefits of the new Buyandsell.gc.ca/tenders.

I encourage you to visit Buyandsell.gc.ca/tenders to get familiar with the helpful search engine. Tenders added on June 1!

Please note that as of June 1, 2013, suppliers must go to Buyandsell.gc.ca/tenders to check for amendments to any tender opportunities that they have been following on MERX prior to June 1.

You can also visit our Calendar of Events to register for an information session about the new site.

My office or the national InfoLine (1-800-811-1148) would be pleased to answer any of your questions.

We know you will find the new site makes it easier for you to do business with the Government of Canada!

Achatsetventes.gc.ca/appels-d-offres

Le 1er juin 2013, les appels d’offres du gouvernement (avis d’appels d’offres et demandes de soumissions) actuellement sur MERX seront transférés sur Achatsetventes.gc.ca/appels-d-offres, un site Web du gouvernement du Canada.

Quelques-uns des avantages du nouveau site sont : aucun abonnement n’est requis et les utilisateurs auront gratuitement un accès anonyme unique aux appels d’offres du gouvernement fédéral et aux données sur les achats.

Le prochain numéro du bulletin d’information de la Direction générale des approvisionnements de Travaux publics et Services gouvernementaux Canada, L’approvisionnement aujourd’hui, qui je vous ferai parvenir dans les prochains jours, décrira certains avantages du nouveau site Achatsetventes.gc.ca/appels-d-offres.

Je vous encourage à visiter Achatsetventes.gc.ca/appels-d-offres dès maintenant afin de vous familiariser avec le moteur de recherche utile. Les appels d’offres y seront affichés le 1er juin!

À compter du 1er juin 2013, les fournisseurs devront se rendre sur le site Achatsetventes.gc.ca/appels-d-offres pour vérifier la présence de modifications qui auraient été apportées aux appels d’offres affichés sur MERX avant le 1er juin.

Vous pouvez visiter notre Calendrier des événements pour vous inscrire à une des séances d’information sur le nouveau site.

Mon bureau ou la Lignelnfo nationale (1-800-811-1148) se feront un plaisir de répondre à vos questions.

Nous savons que le nouveau site facilitera vos affaires avec le gouvernement du Canada!
Construction projects often face non-performance issues attributable to the Owner, Contractor, Subcontractors, Consultants or Suppliers. As a result, delay is not uncommon and often results from a number of causes such as the quality of the work or services rendered, or insufficient resources, i.e. labour, material or equipment. These issues can directly threaten the outcome of a construction project and have a negative impact on the ability of an Owner to deliver the project on time and without financial consequences for Contractors and Subcontractors. The purpose of this article is to examine how Owners can secure performance from Contractors at the outset and avoid the lengthy disputes that can impact the stakeholders of a construction project.

The key to securing Contractor performance lies in adopting a strategic approach from the outset of the tendering process that effectively eliminates or minimizes the possibility of a lack of Contractor performance and, at the very least, expedites the process for resolving any emerging concerns that can result in costly disputes. It is important to state that this approach operates on the primary assumption that a lack of performance is not owner-inflicted in whole or in part, as these mechanisms are designed with considerable thought given to the vulnerabilities of an otherwise ‘innocent’ Owner.

The remedy for a lack of performance in a typical construction project begins with systematic communication between the Owner and the Contractor. There is first notification of a lack of performance, provided by the Owner to the Contractor, which is followed by the Owner’s request that the Contractor submit measures to rectify the lack of performance via a recovery plan. Upon submittal by the Contractor, the recovery plan is reviewed by the Owner and either accepted, rejected or returned by the Owner with comment.

If a recovery plan is not submitted or there is continued non-performance by the Contractor, the Owner may invoke a default clause, followed by a potential total or partial termination of the contractual agreement. However, it is not difficult to imagine that this process can be costly, time-consuming, a distraction to project delivery and potentially lead to a ‘lose-lose’ situation for both the Owner and the Contractor. Such consequences make it all the more vital to adopt a preventative strategy that is proactive in application.

The initial step in a proactive process involves minimizing exposure prior to entering into a formal contractual agreement. Intuitively, this makes sense as selecting the ‘right Contractor’ at the ‘right price’ is often what every Owner seeks to accomplish at the qualification/tender stage of a construction project. As a consequence of economic considerations, bottom-line finances often tend to dominate discussions among senior management during the decision-making process leading to the selection of the Contractor. Sometimes, insufficient attention is paid to considering potential future outcomes, such as those resulting from a lack of performance by the Contractor.

As a result, Owners are surprised to find themselves in a position of great risk because, by way of example, the Contractor selected was unable to deliver the requirements of the construction project with few meaningful assurances provided by the Contractor to achieve performance. Similarly, Contractors may find the work to be much greater than initially anticipated and priced, leading to costly delays that compromise their ability to perform and deliver contractual obligations. Arguably, it is at this stage where securing Contractor performance is most critical and indeed where most projects can avoid the lengthy disputes that can occur on construction projects.

Typically, construction projects operating within a tender process use templates requiring bidders to provide information about themselves, including financial statements, a list of resources speaking to capability and capacity, confirmation of performance and past history of any disputes or litigation, references and the ability to provide what is referred to as ‘instruments of security.’ Such instruments of security serve the role of assuring the Owner that the Contractor is capable of taking on and delivering the anticipated work. This forms a critical part of assessing threats to the successful completion of the Project.

Instruments of security take various forms and are typically confirmed at the pre-qualification/tender stage and provided by the Contractor immediately upon the execution of the contractual agreement between the Owner and the Contractor. For the purpose of this article, three specific instruments of security are considered important and are often complementary to each other.
• Letters of Credit (LC): This is often the preferred ‘instrument’ for an Owner, LC’s are acquired through the Contractor’s primary financial institution (often a bank) and are a means of ensuring that the Contractor secures performance of the contractual agreement up to a financial limit which is often a percentage of the Contract Price. The Contractor’s financial institution, upon notification of non-performance by the Owner, has to pay the security, thus directly impacting (reducing) their working capital. Generally, the Owner does not need to prove to the Contractor the right to pursue such action and therefore such instruments are also referred to as ‘on demand.’ Naturally, this makes LC’s particularly appealing from a Contractor’s point-of-view. Nevertheless, indicating an ability to provide an LC to an Owner during the qualification/tendering phase signals commitment on the part of the Contractor. It effectively signals a financial strength to match performance with security, meaning that the Owner likely does not pursue such remedial action against the Contractor unless absolutely necessary.

• Parent/Ultimate Parent Company Guarantee (PCG): Most Contractors are subsidiaries of much larger organizations, meaning that it is not uncommon for Owners to seek assurances from such larger organizations to secure performance. Practically, these may be difficult to utilize since the contracts in question refer to the Contractor only and, as a general principle of law, the doctrine of privity limits actions to those named within the contract itself unless the assurances are confirmed by a formal document embodied within the contractual agreement.

However, a PCG accomplishes the objective of ensuring performance by opening the lines of communication between the parent company and the Owner. In construction and commercial settings, if potential liability issues arise and a parent company is made aware of these, the parent company usually makes an effort to find resolution. Otherwise, they may be liable for substantive compensatory damages arising from non-performance of a subsidiary or affiliate company. PCGs sometimes serve a largely symbolic role but can be very helpful in terms of negotiations between the Owner and the Contractor and can assist the process of securing performance.

• Surety Bond (SB): These documents effectively provide insurance to an Owner in the event of non-performance by the Contractor usually expressed as a percentage of the Contract Price. SBs are a helpful resource for Owners and Contractors. For Owners, SBs provide the basis of a recovery plan in the event of non-performance, whereas Contractors see a benefit in paying a premium for certain coverage. SBs can be provided for Performance or Labour & Material.

Whilst surety companies themselves require a substantive degree of information from an Owner regarding a demand on the SB in order to address a lack of performance by the Contractor, having SBs readily available at the outset of a project can go a long way in ensuring an efficient and pre-set mechanism for resolving emerging performance issues.

The above means of obtaining performance security are not exhaustive. Additional measures exist and are often complemented by the provisions of the contract, such as the establishment of a regime of liquidated damages to secure timely completion, which can be embedded within the Contract, but may not be particularly amenable to a quick resolution. In fact, they may emerge as a concern as disputes become more protracted.

As such, a strategic approach to securing Contractor performance incorporates the implementation of the above documents in combination, as well as the necessary due diligence on Contractor selection during the qualification/tender phase of a construction project. The effect of this is approach is to simply demonstrate how, through using the “Performance Security Model” (shown above) and developing sound strategies, construction projects can focus on performance and timely delivery without ever having to be distracted by costly disputes that ultimately lead to a court room.

Arif Ghaffur, B.Sc(Hons.), PQS, FRICS, MCIArb, is the founder and President of Lakeland Consulting Inc which is a professional services consultancy practice supporting the engineering and construction industries, providing Commercial Management, Staff Augmentation and Dispute Resolution services.

Ahad Ahmed, B.A. (Hons) is a graduate of the University of Toronto and has worked with Lakeland Consulting Inc on several large construction projects across Canada. Currently, Ahad is pursuing his law degree at Western University in London, Ontario and has a particular interest in construction law and litigation.
The 18th Pacific Association of Quantity Surveyors (PAQS) Congress will be held in Hong Kong June 7 - 10, 2014. All CIQS members are invited to submit papers for consideration for the technical sessions that will be held on June 9 and June 10, 2014.

The theme of the congress is ‘Think outside the box. Meet new challenges.’

The topics for the technical sessions are:
- Re-defining our roles and services
- Urban planning
- Sustainable development and life cycle costing (LCC)
- New financing and business models
- New/Green procurement approaches
- Building Information Modeling (BIM)
- Planning and management of mega projects
- Collaborative Contracting
- Dispute avoidance and resolution
- Continuous professional development and ethics

The key dates to note are:
- August 1, 2013 – Call for abstracts
- October 31, 2013 – Submission of abstracts closes
- December 31, 2013 – Acceptance of abstracts
- March 14, 2014 – Full papers submission
- April 18, 2014 – Completion of paper review

Please note that members must pay the cost of attending the congress. However, the CIQS has limited subsidy available for the congress registration that is issued upon application based on a first come basis.

The following page contains information regarding The PAQS-Iwata Foundation 2014 Travelling Scholarship Competition. The competition winner will receive travel, accommodation and full registration for their attendance at the next PAQS Annual Congress which will be held in Hong Kong.

The conference secretariat information is:
Paqs2014@mci-group.com
www.paqs2014.com

Please note that members must pay the cost of attending the congress. However, the CIQS has limited subsidy available for the congress registration that is issued upon application based on a first come basis.

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Le 18e Congrès de la Pacific Association of Quantity Surveyors (PAQS) se tiendra à Hong Kong du 7 au 10 juin 2014. Tous les membres de l’ICÉC sont invités à soumettre des documents pour examen pour les séances techniques qui se tiendront les 9 et 10 juin 2014.

Le thème du Congrès est « Sortir des sentiers battus. Relever de nouveaux défis ». Les sujets des séances techniques sont:
- Redéfinition de nos rôles et services
- Planification urbaine
- Développement durable et coût du cycle de vie (LCC)
- Nouveaux modèles de financement et d’affaires
- Approches d’approvisionnement nouvelles/vertes

Les dates importantes à retenir sont :
- Le 1er août 2013 – Appel pour les résumés
- Le 31 octobre 2013 – Date limite de soumission des résumés
- Le 31 décembre 2013 – Acceptation des résumés
- Le 14 mars 2014 – Soumission des documents complets
- Le 18 avril 2014 – Fin de l’examen des documents

Vous pouvez rejoindre le secrétariat de la conférence au :
Paqs2014@mci-group.com
www.paqs2014.com

Veuillez noter que les membres doivent payer les coûts de participation au Congrès. Par contre, l’ICÉC a une subvention limitée pour l’inscription au Congrès. Celle-ci est octroyée selon la formule « premier arrivé, premier servi ».

Veuillez trouver ci-joint les renseignements sur la compétition de bourse de voyage 2014 de la Fondation PAQS-Iwata. Les frais de déplacement, d’hébergement et d’inscription au prochain Congrès annuel de la PAQS, qui se tiendra à Hong Kong, seront assumés pour le gagnant de cette compétition.
THE PAQS–IWATA FOUNDATION
2014 TRAVELLING SCHOLARSHIP
COMPETITION

The Pacific Association of Quantity Surveyors (PAQS) established the PAQS - Iwata Foundation for the purpose of promoting the QS profession and the professional development of young quantity surveyors in the PAQS region. Therefore, the Foundation is now sponsoring an international essay competition for young members from PAQS member countries.

The competition winner will receive travel, accommodation and full registration for their attendance at the next PAQS Annual Congress which will be held in Hong Kong.

The winning entrant will be invited to observe the pre-congress PAQS Board meetings and take part in official social networking functions.

Entries for the competition are now being accepted and will close on Friday, March 15, 2014. Properly completed essays should be emailed to the PAQS Secretariat at secretariat@rism.org.my.

Entries will be judged by a PAQS-Iwata Foundation panel who will announce the result by April 25, 2014. The panel’s decision is final.

The topic for the essay competition is: ‘Think outside the box: Meet new challenges for Cost Management’

Conditions of entry:
1. Entrants must be 40 years of age or younger and be a member of their national QS/Cost Engineering institute (all grades of members are eligible).
2. The essay must have a cover sheet showing the entrant’s name, residential address, email address and the member institute/association to which they belong.
3. The length of the essay is to be between 1,000 to 1,500 words and essays must be typed in accordance with the below rules.
4. All competition entrants agree to give the PAQS copyright for their essays.
5. Any plagiarism by an entrant will result in disqualification of the entry.
6. Entrants agree that if they win the competition that they will attend the PAQS Congress (and present their paper if invited to do so by the Congress committee).
7. The award is not transferable and not convertible to cash.
8. The winner agrees to write and submit a one (1) page report on their attendance at the PAQS Congress to the PAQS Secretary within 4 weeks of attending the Congress – this report may be published in the PAQS Newsletter and member journals/newsletters.
9. The winning essay may also be submitted to the ICEC for entry in the K Humphreys Awards.
10. Entries must be emailed to the PAQS Secretariat at secretariat@rism.org.my by the closing date.
11. PAQS member institutes will be asked to translate essays into English where they have been submitted in another language.

Rules for essay writing and submission - entries are to be:
1. typed in a MS Word compatible program
2. with type font being Arial size 11
3. lines are to be double spaced
4. Headings are to be by Arial size 16, centred and bold
5. Sub headings are to be Arial size 12, left indented and bold

Note:
The PAQS - Iwata Foundation has been named in honour of Mr Toshiyuki Iwata. Mr Iwata is a quantity surveyor and member of the Building Surveyors Institute of Japan, who although in his eighties, started attending the PAQS Annual Congresses in the very early days of the association in the mid-1990s. He managed to attend all the PAQS Congresses until just recently when ill health prevented him. He still takes a keen interest in the QS firm that he founded and in the PAQS. During the 13th PAQS Kuala Lumpur congress in 2009, he gave a televised congratulatory message to the 2009 PAQS-Iwata Foundation essay winner.
La Pacific Association of Quantity Surveyors (PAQS) a créé la Fondation PAQS Iwata pour promouvoir la profession d'économiste en construction et le développement de jeunes économistes en construction dans la région de la PAQS. La Fondation parraine donc maintenant une compétition d'essais internationale pour les jeunes membres des pays membres de la PAQS. Les frais de déplacement, d'hébergement et d'inscription au prochain Congrès annuel de la PAQS, qui se tiendra à Hong Kong, seront payés pour le gagnant de la compétition.

La personne gagnante sera invitée à observer les réunions du Conseil de la PAQS avant le Congrès et à participer à des fonctions de réseautage social officielles. Les candidatures pour la compétition seront acceptées jusqu'au 15 mars 2014. Les essais présentés selon les normes doivent être envoyés par courriel au secrétariat de la PAQS à cette adresse : secretariat@rism.org.my.

Règlements pour l'écriture et la soumission de l'essai :
1. Les essais doivent être écrits à l'aide d'un programme compatible avec MS Word.
2. Les essais doivent être écrits avec la police Arial de taille 11.
3. Les essais doivent être écrits à double interligne.
4. Les titres doivent être écrits avec la police Arial de taille 16 et doivent être centrés et en gras.
5. Les sous-titres doivent être écrits avec la police Arial de taille 12 et doivent être mis en retrait à gauche.

Note :
La Fondation PAQS-Iwata a été nommée en l'honneur de M. Toshiyuki Iwata. M. Iwata est un économiste en construction et un membre de la Building Surveyors Institute of Japan, qui, bien qu'il soit âgé de plus de 80 ans, a commencé à participer aux Congrès annuels de la PAQS dans les débuts de l'Association au milieu des années 1990. Il a participé à tous les Congrès de la PAQS jusqu'à tout récemment lorsqu'un problème de santé l'en a empêché. Il s'intéresse encore beaucoup à la firme d'ÉC qu'il a fondée et à la PAQS. Lors du 13e Congrès de la PAQS à Kuala Lumpur en 2009, il a félicité le gagnant de la compétition d'essais de la Fondation PAQS-Iwata de l'année 2009 par l'entremise d'un message télévisé.
Consistent  Bankable  Reliable

After 5 successful years in business CB Ross Partners proudly announces our ….

- new corporate image and name
  (formerly C.B. Ross Cost Consulting Inc.)
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  1920 Yonge Street, Suite 501
  Toronto, Ontario, M4S 3E2

CB Ross Partners is a consulting firm located in Toronto, Ontario and provides a full range of services to the development/real estate industry including:-

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- Project Management
- Development Management

Check out our updated website @ www.cbross.ca

We have job opportunities in our Project Monitoring and Cost Planning/Estimating departments.

Candidates must have:-

- Relevant Experience in the construction industry
- Strong communications skills
- Time management skills
- Be working towards (or have interest in) RICS and CIQS membership

In return, we offer an extensive employee package commensurate with expertise, qualifications and skills.

If you are interested, please submit your resume:-

- By email: mail@cbross.ca
- By fax: 416-487-3017

Only select candidates whose resumes best match our requirements will be contacted.
This year’s Congress was held May 18-21, 2013 in Xi’an, China and what pleasure was to have such great support from the CIQS contingent. Our party of delegates included Mark Russell, CIQS President, David Lai and Andrew Collins for Education, James Benham for research, golf and CIQS international interests from Texas; not to mention my ever supportive wife Tyra.

The Congress took the usual format with golf and Committee meetings on the first day, a full day Board meeting on the second day and two days of technical presentations and tours. The closing ceremonies completed the program on day four.

**CEEC RELATIONS**

I am pleased to report that through the connections that were made with CEEC international representatives, CIQS were able to facilitate introductions for M. Pascal Asselin to the current President of PAQS, Mr. Gordon Cairney from NZIQS. M. Pascal Asselin, from UNTEC (France), who was recently elected as the new President of CEEC (Conseil Européen des Economistes de la Construction; The Council of European Construction Economists). This further solidifies the CIQS on the international stage.

**EDUCATION COMMITTEE**

During the 2013 PAQS Education Committee meeting, the following items were discussed:

- The application by Unitec (New Zealand) to extend their accreditation for another two years. The committee agreed with the recommendation of the accreditation team to grant the extension.
- Discussion on the use of the terms ‘Re-Accreditation’ and ‘Subsequent Accreditation.’ It was agreed that ‘Re-Accreditation’ should be used when partial accreditation was granted initially and the institution re-applies for full accreditation, and ‘Subsequent Accreditation’ be used when the...
initial full accreditation expires and the institution re-applies for accreditation.

The accreditation of the fast-track MSc degree program in Quantity Surveying. Many members felt that we should not be granting accreditation to those programs where the prerequisites do not include an initial BSc degree or an Advanced diploma in Quantity Surveying. It was also noted that each member association would be doing the initial accreditation and their recommendation should indicate whether or not the Education Committee can grant accreditation.

It was noted that there are very few universities that have full accreditation from PAQS. Various strategies were discussed on how to encourage other universities to apply. It was agreed that a brochure should be developed to identify the benefits of accreditation which should include input from the currently accredited universities. This brochure will be sent to all universities and colleges in the member countries. Mr. Andrew Collins PQS(F) has agreed to produce this brochure.

RESEARCH COMMITTEE
This is a short note to say that this committee is comprised mainly of academics and forms the basis for all the technical sessions. Moves are afoot to restructure this approach and we are assured that when it is the turn of New Zealand, there will be more industry involvement. When it is our turn to host the Congress, I encourage the organizers in British Columbia to follow New Zealand’s lead.
Congratulations to the following members who have qualified as a PQS or CEC (including reinstatements):

**CIQS – British Columbia**
- Mark Edwards, CEC

**CIQS – Ontario**
- Wasim Hussein, PQS
- Jitendra Kumar Patel, CEC
- Yan (Judy) Shen, PQS
- Mark Smith, PQS
- Jeyakaran Vellauthapillai, PQS

**CIQS – Prairies and NWT**
- Vipulchandra Bakre, PQS
- Connor Falls, PQS
- Frederick Nieuwenhuizen, PQS
- David Tanner, PQS
- Erik von der Behrens, CEC
- John Walsh, PQS

**CIQS – Quebec**
- Liliane Bédar, PQS
- Erik Gervais, CEC

**CIQS Members at Large**
- Alister Cull, PQS
- Dhammika Gamage, PQS

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**PAQS YOUNG SURVEYORS**
This group held their meetings in advance of the main event and I understand that it was well attended and very productive.

Unfortunately, we do not have a representative on this committee.

**SUSTAINABILITY COMMITTEE**
I am the chair of this committee and it was the launch of a new direction. The turn out by members was very poor and efforts need to be made by members to participate.

**TOURS**
In addition to the high speed train visit, delegates had the opportunity to visit the site of the Terracotta Warriors, ride on the ancient city wall and see other memorable sites of this former capital city.

There were also opportunities to visit Beijing and Shanghai after the Congress which some took advantage of.

**NEXT CONGRESS**
The next congress will be held in Hong Kong to coincide with the 50th anniversary of the Hong Kong Institute of Surveyors (HKIS).

The 18th Pacific Association of Quantity Surveyors Congress will be held June 7-10, 2014. Visit the website [www.paqs2014.com](http://www.paqs2014.com) for information or see page 22 in this issue of *Construction Economist*.

**CONCLUSION**
It was an outstanding event and all those representing Canada and the CIQS did so with respect and enthusiasm. We can be proud.

Please visit the CECA website for more details on the congress.

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Ishrat garde l’Institut en fonction sur une base quotidienne, mais l’Institut ne peut pas continuer de fonctionner de cette façon. Le fardeau de travail et le rythme auquel notre administration opère ne sont pas tenables et nous devons développer un plan stratégique de succession qui comportera l’addition de nouveaux postes comme celui d’un Directeur du membership et de la formation à plein temps, ainsi qu’un Webmestre à temps partiel. Il serait souhaitable de traiter ces trois points cette année, mais fiscalement parlant, l’ICÈC peut être limité, aussi une évaluation adéquate est requise.

Ces trois tâches vont consommer la majorité du temps du Conseil mais nous allons continuer d’avancer le travail de chacun des comités.

J’encourage les membres à lire le Plan d’affaires et de stratégie à long terme développé par le Conseil, facilité par ACMES et que vous trouverez sur le site internet. Ceci résume les objectifs et priorités du Conseil pour les quelques prochaines années.

En terminant, j’aimerais exprimer mon enthousiasme et ma confiance dans la capacité du nouveau Conseil de réaliser les tâches à accomplir et à poursuivre la gestion des affaires de l’Institut d’une manière professionnelle et directe. Si l’un des membres désire me contacter pour discuter de n’importe quel sujet se rapportant à l’Institut, il est invité à m’envoyer un courriel à president@ciqs.org ou à téléphoner à l’Institute au numéro sans frais 1-866-345-1168.

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**CONCLUSION**
It was an outstanding event and all those representing Canada and the CIQS did so with respect and enthusiasm. We can be proud.

Please visit the CECA website for more details on the congress.
CPD on the new website
The CPD module is now installed and running on our new website. Although there is still much to do to populate CPD opportunities, the website will be an immense improvement for our CPD program and it will create a single area that consolidates our CPD program and gives members a wide variety of resources to achieve CPD activities.

The biggest and best innovation for CPD is the ability for members to record and maintain their CPD activities on the website in the Members Only section. This is a tremendous tool for both members and Council. Members can instantly update their CPD activities and keep a running total of their points annually. And this tool makes administering CPD audits quite simple and saves a great deal of administration time and effort. We encourage all members to start using this tool to record their CPD activities.

CPD 2011 audit
The 2011 CPD Audit is now complete. Fifty members representing 5% of active qualified members received their letters in early February. The results for this year saw 43 passes, one failure, and six with no submission which has led to their termination.

Moving forward, the CPD committee will look at more ways to better communicate the process of the CPD audit so that members do not feel overwhelmed if they do receive an audit letter. Audit submissions should be brief and take no longer than a few hours to complete.

CPD improvements
There have been several improvements made to the CPD program over the past few years and include: CPD Declaration form - changing the wording from ‘related to the profession’ to ‘related to industry’; eliminating maximum points in each category except Professional Activity; CPD point tracker on the website.

Improving the CPD program has been and will always be continuous. There are still more improvements scheduled for the coming year(s).

Mark Gardin, PQS

CPD updates

InSite SiteWork
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In Memoriam

Bob Mauchan, PQS

CIQS - Ontario sadly announces the passing of long-standing member, Mr. Bob Mauchan PQS, FRICS. Born in Dumbarton, Scotland on February 12, 1926, Bob died in Toronto on April 25, 2013 after a brief bout with lung cancer. Bob served with the Kings Own Scottish Borderers during WWII from 1944-1947. He graduated FRICS in 1951 and immigrated to Canada in 1954. He spent 10 years in the Toronto construction industry as estimator/ project manager with various companies before finally forming a partnership in the firm Helyar, Vermeulen, Rae and Mauchan (now Altus). Bob retired from the practice in 1992.

Bob was considered one of the CIQS founding members bearing certificate # 30. He served on Council from 1961 to 1964 and was the first Board member responsible for Education. In a report by Honourary Secretary, Gordon Pattison, in 1961, it was noted that Bob was also responsible for ‘Addressograph Plates’ for the Institute (my how times have changed!).

He was a keen and competitive sailor and a life member of the Royal Canadian Yacht Club. Bob was active in several charitable or church groups most notably the Baker Centre, the Presbyterian Church Architectural Committee and Crieff Hills Community.

Bob is survived by his wife Arden (nee Bailey) of 56 years and his children: Craig and his wife Vicki and their children Campbell and Bailey; Jane and her husband Edward Karadontis; Ian and his wife Hailey Verity and their children William, Heather and David.

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